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INTRODUCTION

The Logistics Cluster Sub-regional Workshop (Micronesia), took place in Majuro, Republic of the Marshall Islands (RMI), from 9-13 April 2018. Following the delivery of two regional workshops in Suva (Fiji) and Port Vila (Vanuatu) in 2016 and 2017 respectively, the foundation of this workshop was built upon the World Food Programme’s Pacific Logistics 2018-2020 strategic plan aimed at fostering logistics localisation through a sub-regional approach.

Specifically addressing the unique preparedness and response challenges of the North Pacific region, the week-long event brought together humanitarian stakeholders from RMI, Federated States of Micronesia (FSM), Palau and Kiribati, as well as a selection of regional actors. The workshop’s focus was to support the augmentation of national humanitarian logistics coordination capacities. The week began with detailed country presentations, followed-up by regular group-work and integrated simulation exercises.

The workshop was a continuation of enhancing a ‘cluster approach’ and fostering coordination mechanisms amongst actors at the national, provincial and community level, with each country delegation laying the groundwork for the implementation of their own National Logistics Cluster work plans across the week. This included identifying timelines, priorities and potential support.

BACKGROUND

In September 2015, the United Nations World Food Programme (WFP) opened its first office in the Pacific region in Suva, Fiji, marking the beginning of an initial four-year project. The office has three primary areas of focus: logistics, emergency telecommunications (ETC), and food security.

Following two years of regional activities, consultations and lessons learnt, WFP, as lead of the Pacific Logistics Cluster, realigned its 2018-2020 strategic plan to emphasize a localisation agenda. Recognizing the varied profiles, challenges and operational capacity of each Pacific Island Country (PIC), the Pacific Logistics Cluster moved its focus to a sub-regional lens. Moreover, the revised strategy has also seen a consolidation of the Pacific Logistics Cluster’s initial 7 key areas of focus, into 4 core logistics projects to align with the Global Logistics Cluster (GLC) strategy. The restructure – largely a result of the progress that has been made over the past 24 months – also strives to enhance targeted support, with proposed activities and outcomes detailed at both national and regional levels.

By providing support through such an approach, the overall aim is to attune regional support to more specific contexts and further foster locally-led synergies and solutions.
The workshop in RMI was the first of six proposed workshops to take place across the three sub-regions (Micronesia, Melanesia and Polynesia) over the next three years.

The revised 2018-2020 logistics strategy is available upon request.

OBJECTIVES

The workshop objectives consisted of the following:

- Identify commonalities between Micronesian countries in both their context and the challenges they face.
- Provide a platform of discussion on how regional technical support can be better targeted to assist the strengthening of national and provincial logistics capabilities.
- Nurturing synergies between North Pacific agencies and partners to uncover shared areas of interests and potential areas of support.
- Through the simulation, provide an opportunity for participants to apply skills, knowledge and lessons learnt on logistics coordination to better inform national priorities moving forward.
WORKSHOP PLANNING

LOCATION

Majuro Atoll, Republic of the Marshall Islands

Organisers took into a range of considerations when deciding upon a location including resources available to host the proposed participants, as well the extent of engagement with each country.

As per the 2018-2020 strategy, logistics workshops are planned to be delivered on a rotating location basis within each sub region. The reasoning behind rotating locations is to ensure different nations are provided with an opportunity to co-lead the workshop, ultimately promoting diversity, expanded participation, and allowing participants to share and learn in different environments.

VENUE

Marshall Islands Resort

Following an assessment of workshop venues available in Majuro, it was decided that the Marshall Islands Resort was the best option in terms of location and infrastructure to support the number of participants attending the sub-regional workshop. The different spaces also assisted in idea sharing and cross-country collaboration, with participants utilising scheduled and non-scheduled sessions to exchange ideas, build relationships and learn about respective national initiatives.
Each country was tasked with coordinating their own national delegation of a maximum five participants. The most important consideration was that national delegations were representative of a range of agencies (see below) and administrative levels (capital, states, provinces) and that chosen participants were involved in humanitarian logistics during disaster preparedness or response. As host country, RMI could also to expand participation amongst local actors. Full list of participants can be found in annex.

The workshop included representatives from:

- Fiji
- FSM
- Kiribati
- United States
- Palau
- Global Logistics Cluster HQ (Rome)
- RMI

Participants represented the following: National Disaster Management Offices, Government ministries, Ports Authorities, Red Cross Movement, UN agencies, International NGOs, Military, Private Sector, Donors.
WORKSHOP STRUCTURE

A recommendation from the 2017 workshop was: *The next workshop should further build upon the theme of localisation, in support of National Logistics Cluster.* As such, the 2018 Logistics Cluster Sub-regional Workshop framework was developed based upon a continuation of the ‘nationally-driven,’ ‘nationally-focused’ 2017 regional workshop, lessons learnt and consultations with Micronesian stakeholders.

The workshop focused on integrating two key components throughout each session: (1) a practical and active learning environment; and (2) the continued promotion of conversations between and amongst country delegations. This was achieved through:

- Country-led presentations
- Group work exercises
- Platform demonstrations
- Engaging learning tools such as quizzes, scripted scenarios and the LCA ‘amazing race’ game
- Partnership ‘market-place’
- Site visits to local warehouse and port
- And, simulation exercise based on a tsunami situation

Please refer to annex for workshop themes & agenda.

In line with the 2017 agenda, the workshop once again kicked off with country-led presentations from FSM, Kiribati, Palau and RMI. This enabled participants to gain a holistic overview of the logistics capacities, structures and key objectives of each national delegation from the outset, and provided a platform to understand priorities, ask questions and identify areas of learning or collaboration.

On day 4, following presentations on core logistics and disaster response challenges early in the week, participants took part in a disaster simulation based on a tsunami emergency response scenario. The inclusion of a simulation was based on a recommendation of the 2017 Logistics Cluster Workshop report.

The five-day event ended with presentations from each country team, during which they discussed their lessons learnt and mapped out the way forward for robust and well-rounded national logistics work plans.

The primary rationale behind the workshop agenda and structure, was to have the final presentations integrate and reflect the relevant ideas from across the week, using their initial presentations as a basis. It also allowed the Pacific Logistics Cluster to identify and extract trends from across the country work plans as a guide for readjusting sub-regional priorities, and ensuring flexibility through country-specific support.

Presentations from across the workshop were provided to participants on USBs.
SESSION SUMMARIES & OUTCOMES
What is the Logistics Cluster? Regional, National, and Provincial Coordination

In this session participants were given an overview of the cluster approach and its importance; the Pacific Humanitarian Team (PHT); Logistics Cluster tools; and, defining a path forward for National Logistics Cluster mechanisms. Emphasis was also placed on Logistics Cluster activities as a collaborative process, and working together to find solutions to problems not only in emergencies but also during preparedness.

The following outcomes were derived from the session:

- During group work, each country identified a diverse range of stakeholders to be represented in the National Logistics Cluster. Parallels across all four nations was the inclusion NDMO, Ports, Red Cross, UN agencies and line ministries. Other suggestions also included private sector, customs and Chamber of Commerce. The WFP National Logistics Cluster Development Officer will now work individually with each country to ensure a diverse representation of stakeholders are present at each Logistics Cluster meeting, and will utilise examples and suggestions of other countries, to ensure a varied cross-section has been considered.

- Activities to be undertaken to continue strengthening logistics coordination varied for each country but some similarities drawn include: development of Standard Operating Procedures (SOPs), identification of roles and responsibilities, roll-out of Memorandum of Understandings (MoU) with private sector and/or agencies and, regular meetings.

- Through group-work each national delegation indicated what tools are already in place, and what tools still need to be developed. Requirements included further development of warehousing and prepositioning strategies, development of Terms of Reference (ToR) and identification of responsibilities and roles, communication strategy and planning, and further capacity building.

- WFP National Logistics Cluster Development Officer, will follow-up on each activity as part of national work plans, and foster linkages between national and regional agencies on where collaboration may be possible.

Prepositioning

The prepositioning presentation provided both a broad overview of why a prepositioning strategy is important, as well as outlining some of the online tools being developed to support the effectiveness and efficiency of prepositioning strategies moving forward. This included the Location tool developed by MIT and OCHA, the Quantities tool being developed by Oxfam New Zealand and Deloitte, and the Pacific Logistics Mapping (PALM) developed by WFP Pacific. See annex for further information.
Throughout the presentation participants undertook group work and engaged in a plenary discussion. The following outcomes were noted:

- There was a consensus amongst participants that strengthened prepositioning is important for preparedness measures and to improve coordination, avoid duplication and reduce costs.
- There is definite interest in the tools presented, though questions on user accessibility, further training and security need to be followed up.
- IFRC has suggested agencies work closely with National Red Cross societies on where, what and how much of the population they’re targeting, to avoid duplication of prepositioning items and enhancing collaboration.
- In final country presentations each national delegation was keen to develop a prepositioning strategy and have a robust system in place. This included the development of agreed standard items and/or tracking systems. However, there were some who wished to first strengthen information sharing and consultations in varying capacities (e.g. undertake LCA at community level) before finalising any national prepositioning strategy.

**Warehousing**

Warehousing was positioned as a core logistics function throughout the workshop. Given many countries had already taken part in an introductory logistics training in the past 12 months (conducted by WFP), facilitators strived to provide a recap and build upon existing knowledge through various sessions including a PowerPoint overview, warehousing scenarios, group quiz and site visits.

Comments and outcomes of the sessions include:

- Overall good response to the warehousing presentations, with participants demonstrating solid, overall knowledge of warehousing policies and procedures.
- The sessions demonstrated strong willingness of Logistics Cluster members to knowledge-share with partners (for example: Red Cross are happy to invite NDMO to warehouse training).
- Some comments raised about whether there could have been more information integrated on warehousing calculations. This was largely as a result of challenges faced during simulation, and has been noted for future workshops.
- While warehousing capacities differed, each country was keen to continue strengthening warehousing tracking systems and/or widen the scope of options for potential alternative warehousing solutions. This included MSUs, expanded prepositioned containers (particularly for outer islands and atolls) and MoUs with national and provincial partners.
- Generally positive consensus towards exploring the possibility of common storage. WFP National Logistics Cluster Development Officer to follow-up.
• Some countries were keen to undertake further warehouse management training or capacity development for National Logistics Cluster partners. WFP National Development Logistics Cluster Coordinator to follow-up and seek localised in-country training options where possible.
• Warehouse site visit provided a practical overview of the topic.

Civil-Military-Police (Civ-Mil-Pol) relations

The session on Civ-Mil-Pol was based on a recommendation from the 2017 workshop report which stated: “Address or explore a wider range of issues such as Civ-Mil relationships.”

The session was facilitated by WFP Pacific’s Civ-Mil-Pol Officer, as well as representatives from United States Pacific Command (USPACOM) and USPACOM Centre for Excellence in Disaster Management and Humanitarian Assistance (CFE-DM). The presentations gave an overview of the structure, role and support provided by USPACOM during disaster response, as well as the current training and information resources available to stakeholders through CFE-DM.

The following is a summary of topics/outcomes:
• Military keen to continue work on demystifying relationship between different stakeholders through trainings and consultations.
• CFE-DM undertaking ‘critical’ work on ‘Phase 0’ (preparedness): ‘right people, in the right bus, in the right seat.’
• CFE-DM have a range of online resources available to humanitarian actors including Disaster Information Reports and Disaster Management Reference handbooks. More on publications here.
• Possibility for National and Regional Logistics Clusters to contribute articles on preparedness to CFE-DM’s magazine publication. Agencies requested to follow-up if interested.
Interest from a number of participants and country delegations on further training/knowledge on the subject, with some representatives previously trained on civ-mil coordination through OCHA. CFE-DM recommended the online Humanitarian Assistance Response Training (HART) course.

Activities for National Logistics Cluster regarding Civ-Mil-Pol relations varied, with some requiring no further engagement, and others hoping to strengthen understanding of the civ-mil-pol role in national coordination. WFP National Logistics Cluster Development Officer to follow-up on a country-by-country basis.

Unsolicited Bilateral Donations (UBDs)

The logistical constraints caused by UBDs in disaster response has been a core project for the Pacific Logistics Cluster since the opening of the WFP Pacific office in October 2015. Focus on the project so far has been largely directed at regional actors and South Pacific stakeholders, where it is known that the problem is clearly pronounced. As such, the UBD session at the Micronesia workshop was intended to provide a general overview of the challenges caused by UBDs and the Pacific project overall.

The rationale behind the one-hour presentation was to ‘test the water’ as such and see how relevant the topic was to North Pacific countries, and provide an open forum for discussion on UBDs broadly to see if national delegations were interested in any assistance or capacity development in UBD communications or receiving strategies.

The following outcomes were discussed:

- While, as expected, UBDs are not as challenging in the region compared to the South Pacific, the sessions did open conversation on the issue and indeed there are number of examples where UBDs have raised difficulties both in relation to distribution and disposal.
- Pacific Logistics Cluster to utilise examples in advocacy efforts moving forward as further evidence of the expanse of the UBD phenomenon and the challenges faced.
- Some countries indicated no current national guidelines on UBDs and would like to undertake further awareness and training on UBD policy, so partners are aware of what goods are useful during times of disaster.
- Generally positive consensus towards the UBD-READY pack, with most nations interested in contextualising the kit to their country, and identifying networks to disseminate the information. WFP National Logistics Cluster Development Officer and Communications Officer to follow-up.
- Questions on a specific communications strategy for the UBD Matching Platform were raised. This has been noted, and is already part of the technology’s public roll-out plan.
- Suggestion raised by private sector on a ‘return-to-sender’ protocol. This will be followed up with the IFRC IDRL programme.
**Pacific Logistics Mapping (PALM) platform**

Following on from the Day 2 prepositioning presentation, the PALM platform presentation on Day 3 was intended to provide context of the platform’s development, why regional stockpile mapping is important and the technology’s context, opportunities, challenges and way forward.

The platform – currently under development by New Zealand private sector firm Tonkin & Taylor – is part of a bottom-up approach to establish a clear picture of the prepositioning situation in the Pacific, and enable national actors to take ownership of their logistics and disaster management data. PALM will replace the current monthly Excel spreadsheets, which is compiled by the WFP Pacific Office and based on limited stockpile reports. The new tool will widen the scope on items reported (e.g. detailed medical stocks) and enhance flexibility on data reporting for each agency.

The following comments and outcomes were discussed:

- Overall, reception for the tool is quite positive
- Some questions raised on security, accessibility and focal points for data uploads. These will be followed-up with individual countries.
- On the subject of the platform’s pilot roll-out, countries were mixed with some keen to be involved but others noting their mechanisms and systems needed to be strengthened first (i.e. too early to determine). WFP Logistics Coordinator to follow-up with those interested in taking part in the pilot.

**Global Logistics Cluster Preparedness (GLC) Platform**

The presentation on the GLC Preparedness Platform, facilitated by the GLC Preparedness Officer from Rome HQ, provided an overview of the preparedness project, the future “toolbox” platform and Proof of Concept, as well as how Pacific data can be integrated into the system.

The following comments and outcomes were discussed:

- Questions raised about ‘online-offline’ functionality following a disaster – how can the platform be utilised in isolated regions? This is part of ongoing feedback on user accessibility for all platforms.
- While there was interest in the platform, further technical assistance and training on capturing meaningful logistics information will be required. Others also noted that the usage and need for the platform was too early to determine at this stage, and countries would be keen to revisit once strengthened systems had been put in place.
- Recommendations noted in the evaluation form was that more time needed to be spent on the platform (and in a more practical manner) to better grasp its functionalities. This will be addressed in the next workshop.
Logistics Capacity Assessment (LCAs)

The presentation on LCAs was split into three parts: initial overview, LCA ‘amazing race’, and, a short debrief. The decision to undertake the LCA ‘amazing race’ session was based on positive feedback received from the 2017 regional workshop report on the activity, and the facilitators’ aim to integrate practical exercises throughout the training.

The following comments and outcomes were discussed:

- Participants agreed that LCAs are fundamental to provide support for operational planning and identification of potential logistical constraints in disaster preparedness and response, while also acknowledging that the document does have some limitations.
- National delegations to take next steps to ensure information is shared with outer-island focal points.
- Agreement amongst national actors that coordination and clear streamlining between national, provincial and community actors is pivotal to ensure correct information is obtained and updated. WFP National Logistics Cluster Development Officer to follow up.
- There were remarks that given the size of the document, it can be quite time-consuming to find the information required. Recommendation that a template/guide be created to enhance familiarization with the document and ensure that those using it can access information quickly and easily.
- Discussion around how to facilitate updates at provincial level without WFP validation process. This can be linked up with the GLC Preparedness Platform. WFP Logistics Coordinator to follow-up.
Simulation

Following on from a recommendation from the 2017 regional workshop report, it was decided that a day-long simulation activity would be integrated into the Micronesian workshop agenda. It was decided that this would occur on Day 4, to allow participants to gain an overview of logistics tools and considerations during days 1-3, before applying their knowledge and skills to a disaster situation.

The activity required participants to coordinate a national logistics operational hub, as well as remote teams in outer island communities. The following outcomes and lessons learnt were derived:

- The simulation was ranked the most useful session in the evaluation feedback
- Primary questions during each team’s presentation of their plans for participants from the facilitators were around the accuracy of calculations and information sharing.
- During final country presentations, participants noted that the simulation was particularly useful to strengthen understanding of the different roles of national and regional partners; the importance of accurate calculations; mobilisation of resources; and, coordination/information sharing.
- Recommendation that instructions/initial information could have been clearer.
- Recommendation from the Pacific Logistics Cluster that the next simulation be based on a fictional country, and that greater clarity around roles is required.
Final debrief

For the workshop’s final session, country teams once again took the lead with national presentations on proposed activities moving forward.

Using their initial presentations as a basis, each country was asked to revise the content based on the tools, projects and themes presented during the week, and identify timelines and priorities for 2018 and beyond. This was also an opportunity to reflect on lessons learnt, and express viewpoints on individual sessions and tasks.

The country presentations are integral component of a week focused on championing localisation, and play a vital role in the development of robust national logistics cluster preparedness strategies. Moreover, the country presentations are also a fundamental resource for the Pacific Logistics Cluster to identify sub-regional trends and reinforce the revised 2018-2020 strategy to better provide tailored, targeted and requested country-by-country support. Such trends are crucial integral to recognise common priorities, support best practices and idea sharing amongst North Pacific countries, and foster peer-to-peer exchanges and learning opportunities for Micronesian colleagues.
EVALUATION

WILL THE INFORMATION PRESENTED ASSIST WITH YOUR NATIONAL LOGISTICS CLUSTER WORK PLAN?

WERE YOUR EXPECTATIONS FOR THE WORKSHOP MET?

DO YOU FEEL LOCALISATION WAS ADDRESSED ADEQUATELY?

WHICH SESSION WAS MOST USEFUL?

- 79% STRONGLY AGREE
- 21% AGREE
- 5% NEUTRAL
- 11% DISAGREE
- 47% STRONGLY DISAGREE

- 60% STRONGLY AGREE
- 35% AGREE
- 5% NEUTRAL
- 11% DISAGREE
- 42% STRONGLY DISAGREE

- 4% CULTURAL ORIENTATION
- 4% COUNTRY PRESENTATIONS
- 4% PLATFORM
- 4% UBDs
- 9% LCAs
- 9% WAREHOUSING
- 9% STOCKPILE MAPPING
- 13% LOGISTICS CLUSTER
- 43% SIMULATION
CONCLUSIONS

The below conclusions of the workshop have been endorsed by co-organizers, RMI NDMO and WFP as lead of the Pacific Logistics Cluster:

- While this was the inaugural sub-regional workshop undertaken by the Pacific Logistics Cluster, and the first to focus specifically on Micronesia, past workshop recommendations and previous engagement in the region ensured robust communication and idea sharing amongst participants.

- It was evident throughout the week that each country delegation had a strong willingness to engage, share concepts and discuss solutions to logistics challenges. The next step will be cementing the ideas and outcomes discussed as part of longer-term national logistics preparedness.

- Localisation and equipping National Logistics Cluster with the tools and mechanisms to effectively prepare for and respond to disasters at national, provincial and community level maintained its presence as a driving force behind each presentation and workshop activity. Nevertheless, given this was the initial workshop, further exploration into locally-driven roll down will be required over the next 12 months.

- As expected, the sub-regional workshop drew strong parallels across countries and identified areas for potential collaboration. This was apparent for every logistics project, and the next pivotal step will be maintaining momentum and mapping coordination opportunities to ensure partnerships are optimized and best practices are shared effectively.

- Information sharing and data collection remains a challenge beyond the national level. The Pacific Logistics Cluster will continue to strive to ensure logistics data captured is locally-owned and led, and provide technical assistance on the various preparedness tools and platforms.

WORKSHOP RECOMMENDATIONS

The next workshop will once again take into consideration the valuable feedback provided by participants. This information is instrumental to ensure the workshop is a useful forum and source of information for all attendees. Among the points to be considered for the next workshop are:

- Exploring, through the Logistics Cluster group, the possibility to undertake Micronesia’s next sub-regional workshop (October 2019), in another North Pacific country. Palau offered to take the responsibility and to financially cover a part of it.

- Now that some groundwork has been laid on overall logistics operations and work plan activities, explore the possibility of an additional simulation to provide participants with the opportunity to reflect on lessons learnt as they gain more knowledge across the week.
“Less general, more specific”: following this first workshop, the Pacific Logistics Cluster will undertake more thorough consultations with stakeholders on exactly what topics they would like covered and what support is needed to ensure that by the end of the week, the workshop has provided specific, localised and targeted support relevant to the sub-region, country and provinces.

With information sharing and information management a primary challenge due to the isolated nature of the North Pacific’s isolated region, organisers will look into more practical sessions about how data collection and data platforms can be optimised for the Micronesia context.

Focus on more “visual” mechanisms for capturing group work and data, to promote greater cross-country idea sharing. Additionally, ensure enough time is provided at the end of each session for group-work on work plan development.

Establish daily evaluation sessions for both participants and facilitators.

Ensure more time is allotted prior to the workshop on session planning. This is particularly pertinent for practical activities and ensuring facilitators limits the number of passive PowerPoints.

The possibility of regional and/or national partners to share financial costs

Following this workshop report, WFP National Logistics Cluster Development Officer, will work on a yearly strategy of engagement to ensure country-specific support is provided in the months following the workshop. This will be shared with each country individually by end of May 2018.
ANNEX

Themes

Themes covered included:

- Logistics Cluster coordination
- Civ-Mil-Pol relations (based on 2017 recommendation)
- Prepositioning: strategy, importance and tools
- Warehouse management
- Logistics forecast tools
- Last Mile Logistics
- Unsolicited Bilateral Donations
- Stockpile Mapping technology
- Global Logistics Cluster Preparedness platform
- And, Logistics Capacity Assessments (LCA)

Tools & resources

- GLC Logistics Operations guidelines can be found [here](#). Participants can register for the Logistics Cluster Learning Management system [here](#).
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<td>Lemau Afamasaga</td>
<td>Disaster Programme Manager</td>
<td>Fiji</td>
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<tr>
<td>Ryan McVey</td>
<td>Deputy Chief of Party, PREPARE</td>
<td>IOM</td>
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<tr>
<td>Carrol Debrum,</td>
<td>RMI National Program Officer</td>
<td>IOM</td>
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<tr>
<td>Dr. Alberto &quot;Mo&quot; Morales, Jr.</td>
<td>Chief -Applied Research and Information Sharing Branch</td>
<td>United States</td>
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<td>LTC Samuel Jungman</td>
<td>LTC</td>
<td>United States</td>
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<td>Phill Welch</td>
<td>Owners Representative – Marshall Islands and Micronesia</td>
<td>RMI</td>
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<td>Sevuoloni Rotomatu Ratu</td>
<td>Public Information Officer</td>
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<td>Tony Goodrick</td>
<td>LCA Officer</td>
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<td>Jemma Pecius</td>
<td>Communication Officer</td>
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<tr>
<td>Jenna Lusaka</td>
<td>National Logistics Cluster Development</td>
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<tr>
<td>Florent Chane</td>
<td>Logistics Cluster Coordinator</td>
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<td>Anthony Freeman</td>
<td>Officer in Charge</td>
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<tr>
<td>Alan Johnson</td>
<td>Training &amp; Simulation Officer</td>
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<tr>
<td>Niranchana Singto</td>
<td>Administration Legend</td>
<td>Bangkok</td>
</tr>
<tr>
<td>Martin Keitsch</td>
<td>GLC Preparedness Focal Point</td>
<td>Italy</td>
</tr>
<tr>
<td>Dino Argianto</td>
<td>Disaster Management Delegate – Micronesia</td>
<td>FSM</td>
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### Micronesia Logistics workshop - 9/13 April 2018 - RMI

**AGENDA**

<table>
<thead>
<tr>
<th>Time</th>
<th>Sunday</th>
<th>Monday</th>
<th>Tuesday</th>
<th>Wednesday</th>
<th>Thursday</th>
<th>Friday</th>
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<tbody>
<tr>
<td>08:00-08:30</td>
<td>Introductions</td>
<td>Cultural Awareness RMI</td>
<td>Cultural Awareness PALU</td>
<td>Cultural Awareness KRITRA</td>
<td>Cultural Awareness FKIM</td>
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<tr>
<td>08:30-09:00</td>
<td>Welcome/Introduction (Official, RMI, WFP)</td>
<td>Proportioning strategy/important tasks</td>
<td>Ursunthor Bilateral Donation (URB)</td>
<td>Final workshop presentations</td>
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<tr>
<td>09:00-10:00</td>
<td>Coffee Break</td>
<td>Warehouse management</td>
<td>Stockpile mapping</td>
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<td>10:00-10:30</td>
<td>Country presentations</td>
<td>Logistic Forecast</td>
<td>Pacific Humanitarian Logistics Platform</td>
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<tr>
<td>10:30-11:00</td>
<td>Lunch</td>
<td>Last Mile logistics</td>
<td>LC Website availability, overview and usage</td>
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<tr>
<td>11:00-11:30</td>
<td>Coffee Break</td>
<td>Credit</td>
<td>Environmental Assessment</td>
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<tr>
<td>11:30-12:00</td>
<td>Coffee Break</td>
<td>Visit Port &amp; Warehouse</td>
<td>Logistics Capacity Assessment</td>
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<tr>
<td>12:00-14:00</td>
<td>Lunch</td>
<td>Group PHAPD</td>
<td>Partnership</td>
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<tr>
<td>14:00-14:30</td>
<td>Coffee Break</td>
<td>Final Country Presentations/Debrief</td>
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<tr>
<td>14:30-15:00</td>
<td>Registration for all attendees</td>
<td>CityNet/Pal</td>
<td><strong>DINERS</strong></td>
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<tr>
<td>15:00-15:30</td>
<td>Social function</td>
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**Agenda**

- **Monday**
  - Introduction (Official, RMI, WFP)
  - Proportioning strategy/important tasks
  - Ursunthor Bilateral Donation (URB)
  - Final workshop presentations
- **Tuesday**
  - Warehouse management
  - Stockpile mapping
  - Country presentations
  - Logistic Forecast
  - Pacific Humanitarian Logistics Platform
- **Wednesday**
  - Last Mile logistics
  - LC Website availability, overview and usage
  - Environmental Assessment
  - Visit Port & Warehouse
  - Logistics Capacity Assessment
- **Thursday**
  - Group PHAPD
  - Final Country Presentations/Debrief
- **Friday**
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  - Social function
  - CityNet/Pal

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**Notes**

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