#LogClusterGM

logcluster.org   |    @logcluster   |    @logcluster   |    @logcluster
SURVEY

Go to www.menti.com and use the code 97 50 63
or use URL
https://www.menti.com/5213a554
<table>
<thead>
<tr>
<th>Time</th>
<th>Session Details</th>
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<tbody>
<tr>
<td>8.30-8.45</td>
<td>Recap and Intro</td>
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<tr>
<td>8.45-10:00</td>
<td>Partner Perspective on Preparedness Activities</td>
</tr>
<tr>
<td>10.00-10.30</td>
<td>BREAK</td>
</tr>
<tr>
<td>10.30-11.30</td>
<td>Operational Update</td>
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<tr>
<td>11.30-12.00</td>
<td>Strategy Implementation Plan</td>
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<tr>
<td>12.00-13.00</td>
<td>LUNCH</td>
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<td>13.00-14.30</td>
<td>Strategy Implementation Plan</td>
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<td>13.30-15.00</td>
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<tr>
<td>15.00-16.00</td>
<td>Strategy Implementation Plan</td>
</tr>
<tr>
<td>16.00-17.00</td>
<td>SAG Vote and Closing Remarks</td>
</tr>
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</table>
Partner perspective on preparedness activities in Madagascar

GLM Rome
05.11.2018
Preparing for emergencies isn’t a singular action, it requires a holistic and collaborative approach across sectors and among stakeholders globally, nationally and together with local communities.

This is what the Logistics Cluster aims to achieve. A common, localised and sustainable approach to supply chain resilience.
PREPAREDNESS & THE CLUSTER SYSTEM

Different levels of preparedness

INTER-AGENCY
Builds the over-arching framework to guide the collective action of all potential humanitarian responders

SECTOR/CLUSTER
Defines how agencies will work together to achieve sector-specific objectives

ORGANIZATION-SPECIFIC
Describes how the organization’s response will be delivered

*Note: The ERP approach does not define the form of Agency-level planning.*
PROGRAMMATIC FRAMEWORK

- Mapping
- Assessment & Analysis
- Activity planning
- Coordination
- IM & the Preparedness Platform
- Capacity strengthening
Preparedness Officer deployed; national officer recruitment started

**PHASE 0**

- Mapping
- Assessment & Analysis
- Activity Planning
- Coordination
- IM & Preparedness Platform
- Capacity Strengthening

Phase out of international officer (if deployed) --- handover to national officer
**Global Level:** Harmonize CSP SDG17 with GLC preparedness strategy & objectives

**Partner Organisations’ Preparedness Projects (Country level)**
- Programmatic Objectives
- LogFrame
- KPIs

**Logistics Cluster Preparedness Project (Country level)**
- Programmatic categories
- LogFrame
- KPIs

**Activity sync**

**WFP Country Office**

**IRM: CSP SDG17**
- KPIs
- LogFrame
- Outcomes
- WFP Funding

**DONORS**
- Harmonised budget lines
Current project countries
OVERALL 2019-2021

Possible Preparedness Countries
Weighted Average, 0 to a 100 (the higher the number, the better the country, calculated with a weighted average of different indexes, details on the next page)

http://bit.ly/2C7Qd5U
PLATFORM PILLARS

Data sourcing.

- a community of partners

Data integration.

- breaking up silos

Localisation.

- strengthening informed decision-making at a national level
Logistics emergency preparedness:
The Madagascar example

Roma, Italy, 7th November 2018
By Commandant FALY Aritiana Fabien
Project Coordinator
National Disaster Risk Management Authority - Madagascar
+261 34 05 480 67 – aritiana23@gmail.com - sp.bngrc@bngrc,mg
By failing to prepare, you are preparing to fail

Benjamin Franklin
(17 January 1706 – 17 April 1790) was one of the Founding Fathers of the United States.
Main idea

By developing and conducting preparedness activities in Madagascar, WFP and GLC support a process toward a more resilient supply chain.
Background

- Madagascar is the world’s fourth largest island.
- It is separated from the coast of Africa by the Mozambique Channel, and is located in an area which is the most prone to cyclones.
Background

**Main hazards:**
Cyclones, droughts, earthquakes, floods, and locust invasions

**Analysis suggests that:**
The average annual direct loss from earthquakes, floods and tropical cyclones is approximately US$ 100 million.

Background analysis suggests that:
- The average annual direct loss from earthquakes, floods, and tropical cyclones is approximately US$ 100 million.
- Main hazards: Cyclones, droughts, earthquakes, floods, and locust invasions.
Main Change

- Shift disaster response towards disaster reduction
- National Relief Council to national disaster risk management authority (NDMA)

**2015**: ratification of the terms of Sendai Framework (2015-2030)
- From Disaster Management to Disaster Risk Reduction
- Disaster Risk Management Act amended
- and national strategy of disaster risk management updated
Main strength

- Leadership of Government
- Cooperation with civil protection and military
- Cluster approach adopted
- Private sector involvement
- Engagement of Volunteers
DRM Mechanism
Main Challenges

• Road access difficult

• Old infrastructures: bridge, ports, airport, etc...

• Problem of rural transport and lack of last mile transportation

• Texts are not sufficiently publicized
Main Achievement

**EMERGENCY RESPONSES**

- Coordination and information management support;

- Support of emergency operations:
  1. Equipment:
  2. Expertise;
  3. Tools;
  4. Advocacy;

Villagers discharging food commodities
1. Donation of speed boats:
   - Transportation of food of non-food items;
   - Participation to the evacuation activities in case of disasters;

2. Pre-positioning of strategic assets
   - Airboats: motorized boats;
   - Wiikhall: Mobile Storage Units;
Main achievement

3. Logistics Preparedness Response Planning Exercise: outlining supply chain capability

4. Training for the Logistics Cluster Preparedness Platform, information management

5. National logistic working group
Main achievement

6. Regional logistic working group

7. Logistic Capacity Assessment

8. Update of national logistic cluster response plan
BNGRC and GLC

Key success factors

N°1
Voluntary and strong national commitment

N°2
The project’s goals and objectives have been defined and developed with local needs

N°3
Fair cooperation and permanent dialogue between all the stakeholders

N°4
Cluster approach

N°5
BNGRC is ready to sustain the outcomes of the projects
Keys
Recommendations

1. Sharing experience between beneficiary countries

2. Support the establishment of three logistic hubs (capacity: transport, storage, and so on...)

3. Improve infrastructure and invest in more resilient supply chain

4. Information management: communication, better coordination, use of new technology
Conclusion

Disaster Risk Reduction saves US$7 for every US$1 invested

World Bank study
Commandant FALY Aritiana Fabien
Coordonnateur de Projets du BNGRC

+261 34 05 480 67
aritiana23@gmail.com
sp.bngrc@bngrc.mg

THANK YOU VERY MUCH
Operational Update
Panel Discussion
The new landscape indicates that more governments of states affected by humanitarian emergencies will be inclined to resist external interventions and instead prefer more localised approaches.
Delivering assistance to affected populations is increasingly becoming multi-sectoral, involving NGOs, governments, small local businesses, and large multinational corporations before, during, and after a crisis.
The emergence and empowerment of new humanitarian actors such as private companies and local NGOs means that alliances will need to become more inclusive as traditional and new humanitarian actors find ways to work together.
Strategy Implementation Plan
Working Group
<table>
<thead>
<tr>
<th>Time</th>
<th>Agenda Item</th>
</tr>
</thead>
</table>
| 11.30 - 12.00 | Background  
|             | Objectives of Work Group  
|             | Approach to the task  
|             | Status – where are we now   |
| 13.00 - 14.15 | Group work                                      |
| 14.15 – 15.30 | Presentation of group work                        |
| 15.30 - 16.00 | Lessons from work so far  
|             | Next steps                                   |
BACKGROUND AND OBJECTIVES

• **Strategy review** GLM Leysin

• Washington agreement **strategy remains relevant** – keep goals

• Work Group to develop an **implementation plan**

**Work group:**

SAG, British Red Cross, Oxfam, Save the Children, Kuehne Foundation, Care, Agility, ICAO, Concern, CRS, WHH

GLC

KPMG
Why an Implementation Plan?

Help measure our work and the impact we aim at

Help direct our combined efforts towards the same goal

Help assign responsibilities

Help prioritise activities and resources

And visualise accountability
APPROACH - THEORY

• Results based management approach:
  • The results chain
    ➢ Linking inputs, activities, outputs and outcomes to the vision

• Theory of change and theory of action framework
  ➢ What change is required to improve the current situation?
  ➢ What activities are needed to facilitate that change?
**Vision**
A grand encompassing idea with emotional weight; reason for contributing, clarifies purpose, eliminates confusion, unifies the team.

**Goal**
High level statements that provide overall context for what the project is trying to achieve; should align to business goals.

**Outcome**
The level of performance or achievement that occurred as a result of the activity provided. Changes in structure, practice, capacity or behaviour.

**Output**
Direct and tangible results produced by activities, products or services; deliverables - everything you can see and count.

**Activity**
Planned task that needs to be accomplished within a defined period of time or multiple tasks broken down into assignments with start/end dates.

**Input**
Resources that are put into a system (i.e. economy, manufacturing plant, computer) to obtain a desired output.

**Theory of Change**

- **Theory of Action**
  - To be
  - To achieve
  - To change
  - To deliver
  - To do

**Potential Results Framework based on GLC Strategic Plan**
Practical considerations for work:

1) Point of departure in current strategy

2) Implementation plan requires **aligning strategy terminology** with results-based terminology:
   - Vision is not changed,
   - Goals remain and are translated into outcome statements,
   - Outputs and activities may be reworded or changed

3) A **gaps/needs analysis** has not been conducted and limited reporting exists on status of implementation

4) Timeline for extended strategy/implementation plan has not been decided
Vision
Vulnerable communities globally are effectively served in crises by a prepared and locally driven humanitarian logistics system

Theory of Change for Goal 3

Goal 1
Strengthen logistics preparedness of national actors.

Goal 2
Network and engage with diverse stakeholders.

Goal 3
A humanitarian logistics platform enabling global emergency response.

Goal 4
Learn and drive best practices.

Outcome 1
Information Management
Access to logistics information allowing operational decision making and reporting.

Outcome 2
Operational Capacity
No gaps in operational logistics services in country level humanitarian response.

Outcome 3
Global Coordination
A forum for the coordination of common policies, standards and solutions.

Outputs
Direct and tangible results produced by activities, products or services; deliverables - everything you can see and count
Outcome 2

Operational Capacity
No gaps in operational logistics services in country level humanitarian response

Output 1 of x

Surge Team Recruited

Activity
Surge team JDs confirmed

Activity
Surge team position advertised

Activity
Applications shortlisted & interviews booked

Activity
Interview & test – Round 1

Activity
Interview & test – Round 2

Activity
5 Surge team candidates selected

Input
HR

Input
Logs

Input
Time
### STRATEGY IMPLEMENTATION PLAN - MOBILISE AND DEPLOY SURGE TEAM

<table>
<thead>
<tr>
<th>Surge Team Recruited</th>
<th>Output</th>
<th>Activities</th>
<th>Name of Person</th>
<th>Start Date</th>
<th>End Date</th>
<th>TIMELINES</th>
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<tbody>
<tr>
<td></td>
<td></td>
<td>Surge Team members identified and JDs confirmed</td>
<td>HR, Logs</td>
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<tr>
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<td>Surge Team members positions x 5 posted internally and externally</td>
<td>HR, Logs</td>
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<td></td>
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<td>Prepare interview and test for Round 1 interviews</td>
<td>HR, Logs</td>
<td></td>
<td></td>
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<tr>
<td></td>
<td></td>
<td>Surge Team Round 1 interviews</td>
<td>HR, Logs</td>
<td></td>
<td></td>
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</tr>
<tr>
<td></td>
<td></td>
<td>Evaluation and shortlist candidates for Round 2 interviews</td>
<td>HR, Logs</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Prepare interview and test for Round 2 interviews</td>
<td>HR, Logs</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td></td>
<td></td>
<td>Decide on candidates for roles and make offer x 5 positions</td>
<td>HR, Logs</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
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<td></td>
<td>ROLES X 5 ARE RECRUITED</td>
<td>HR, Logs</td>
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#### RESOURCES

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<tr>
<th>Feb-15</th>
<th>Mar-15</th>
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<tbody>
<tr>
<td>Surge Team Recruited</td>
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<tr>
<td>Resources</td>
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<tr>
<td>Mar-15</td>
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<tr>
<td>Surge Team Recruited</td>
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<tr>
<td>Resources</td>
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<td>Mar-15</td>
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</tbody>
</table>
Stories

Vacancies

Email
hq_im_rome@wfp.org
GROUP WORK
What are the key outputs and activities for goal 3?

**Goal:** A humanitarian logistics platform enabling global emergency response.

**Outcome 1**
Information Management
Access to logistics information allowing operational decision making and reporting.

**Outcome 2**
Operational Capacity
No gaps in operational logistics services in country level humanitarian response.

**Outcome 3**
Global Coordination
A forum for the coordination of common policies, standards and solutions.
# GROUPS

<table>
<thead>
<tr>
<th>Group 1</th>
<th>Group 2</th>
<th>Group 3</th>
<th>Group 4</th>
<th>Group 5</th>
<th>Group 6</th>
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<tbody>
<tr>
<td>Information Management</td>
<td>Operational Capacity</td>
<td>Global Coordination</td>
<td>Information Management</td>
<td>Operational Capacity</td>
<td>Global Coordination</td>
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<td>Main room</td>
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<td>Lunch area</td>
<td>Outside room</td>
<td>Last room</td>
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<td>Adam B</td>
<td>Alvaro V</td>
<td>Anthony</td>
<td>Aziz</td>
<td>Caroline</td>
<td>Christian G</td>
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<td>Bob D</td>
<td>David J</td>
<td>Elizabeth</td>
<td>Emma</td>
<td>Fabrice</td>
<td>Faly</td>
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<td>Christophe H</td>
<td>George F</td>
<td>Gyongyi</td>
<td>Jalal</td>
<td>Joern</td>
<td>John</td>
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<td>Fiona</td>
<td>Lisha</td>
<td>Jason</td>
<td>Marie</td>
<td>Martin Dalton</td>
<td>Martin Guard</td>
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<td>Lars</td>
<td>Mathieu</td>
<td>Lucien</td>
<td>Maxence</td>
<td>Pail Molinaro</td>
<td>Michael</td>
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<tr>
<td>Miguel U</td>
<td>Mohammed</td>
<td>Norredine</td>
<td>Paul Jansen</td>
<td>Rudolf</td>
<td>Piers</td>
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<td>Thierry B</td>
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<td>Sarah</td>
<td>Stephan</td>
<td>Takuya</td>
<td>Theo</td>
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<td>Stephen C</td>
<td>Umer</td>
<td>Wolf</td>
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<td>Bruno</td>
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<tr>
<td><strong>Martijn</strong></td>
<td><strong>Rachel</strong></td>
<td><strong>Sue</strong></td>
<td><strong>Peta</strong></td>
<td><strong>Sean</strong></td>
<td><strong>Mike</strong></td>
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<thead>
<tr>
<th>Time</th>
<th>Activity</th>
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<tr>
<td>13.00 - 14.15</td>
<td>Group work</td>
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<tr>
<td>14.15 – 14.30</td>
<td>Presentation of group work – group 1 and 4</td>
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<tr>
<td>15.00 – 15.15</td>
<td>Presentation of group work – group 2 and 5</td>
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<tr>
<td>15.15 – 15.30</td>
<td>Presentation of group work – group 3 and 6</td>
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LESSONS AND NEXT STEPS
SAG Vote
SURVEY

https://www.surveymonkey.com/r/glmrome2018
Meeting Wrap Up